

**FORT EDMONTON FOUNDATION**

**Financial Statements**

**Year Ended December 31, 2020**

**FORT EDMONTON FOUNDATION**  
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**Year Ended December 31, 2020**

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of Fort Edmonton Foundation

### *Opinion*

We have audited the financial statements of Fort Edmonton Foundation (the Foundation), which comprise the statement of financial position as at December 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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Independent Auditor's Report to the Members of Fort Edmonton Foundation *(continued)*

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*King + Company*

Edmonton, AB  
May 18, 2021

CHARTERED PROFESSIONAL ACCOUNTANTS

**FORT EDMONTON FOUNDATION****Statement of Financial Position****As at December 31, 2020**

	2020	2019
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash (Note 3)	\$ 3,243,072	\$ 2,701,434
Accounts receivable (Note 4)	215,214	6,354
Prepaid expenses	5,691	30,283
	<u>3,463,977</u>	<u>2,738,071</u>
<b>LONG-TERM INVESTMENTS (Note 5)</b>	71,288	68,035
<b>EQUIPMENT (Note 6)</b>	2,797	6,217
<b>STEAM RAILWAY ROLLING STOCK COLLECTION (Note 7)</b>	429,651	429,651
	<u>\$ 3,967,713</u>	<u>\$ 3,241,974</u>
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities (Note 8)	\$ 62,923	\$ 51,161
<b>DEFERRED CONTRIBUTIONS RELATED TO OPERATIONS AND PARK DEVELOPMENT (Note 9)</b>	2,296,868	1,670,098
	<u>2,359,791</u>	<u>1,721,259</u>
<b>NET ASSETS</b>		
Externally restricted (Note 12)	429,651	429,651
Restricted for endowment purposes (Note 12)	71,288	68,035
Unrestricted (Note 12)	1,106,983	1,023,029
	<u>1,607,922</u>	<u>1,520,715</u>
	<u>\$ 3,967,713</u>	<u>\$ 3,241,974</u>

**ON BEHALF OF THE BOARD***Treasurer*

**FORT EDMONTON FOUNDATION****Statement of Operations****Year Ended December 31, 2020**

	2020	2019
<b>REVENUE</b>		
Donations and fundraising <i>(Note 10)</i>	\$ 1,161,317	\$ 1,170,132
Deferred contributions related to operations and park development utilized <i>(Note 9)</i>	55,641	61,086
Interest	41,405	47,183
History Book sales and other	8,859	13,127
Transferred to deferred contributions related to operations and park development <i>(Note 10)</i>	(682,408)	(611,617)
	<u>584,814</u>	<u>679,911</u>
<b>EXPENSES</b>		
Salaries and benefits	317,774	327,596
Print and promotional materials	155,925	62,474
Fundraising	54,517	84,201
Office	38,616	35,500
Professional fees	7,671	7,441
Amortization of equipment	3,419	2,874
Consulting fees	513	9,533
Park development	-	20,815
History Book project	-	39,573
	<u>578,435</u>	<u>590,007</u>
<b>EXCESS OF REVENUE OVER EXPENSES FROM OPERATIONS</b>	<b>6,379</b>	<b>89,904</b>
<b>OTHER INCOME</b> <i>(Note 11)</i>	<b>80,828</b>	<b>-</b>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 87,207</b>	<b>\$ 89,904</b>

**FORT EDMONTON FOUNDATION****Statement of Changes in Net Assets****Year Ended December 31, 2020**

	Externally Restricted (Note 12)	Restricted For Endowment Purposes (Note 12)	Unrestricted (Note 12)	<b>2020</b>	2019
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 429,651	\$ 68,035	\$ 1,023,029	<b>\$ 1,520,715</b>	\$ 1,430,811
Excess of revenue over expenses	-	3,253	83,954	<b>87,207</b>	89,904
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 429,651</b>	<b>\$ 71,288</b>	<b>\$ 1,106,983</b>	<b>\$ 1,607,922</b>	<b>\$ 1,520,715</b>

**FORT EDMONTON FOUNDATION****Statement of Cash Flows****Year Ended December 31, 2020**

	2020	2019
<b>OPERATING ACTIVITIES</b>		
Cash receipts from donors and fundraising	\$ 974,395	\$ 1,224,178
Cash receipts from government assistance	67,753	-
Cash receipts from interest	41,405	47,513
Cash paid to suppliers and employees	(538,662)	(601,262)
Cash flow from operating activities	544,891	670,429
<b>INVESTING ACTIVITIES</b>		
Purchase of equipment	-	(7,732)
Purchase of long-term investments	(3,253)	(6,395)
Cash flow used by investing activities	(3,253)	(14,127)
<b>INCREASE IN CASH</b>	541,638	656,302
<b>CASH - BEGINNING OF YEAR</b>	2,701,434	2,045,132
<b>CASH - END OF YEAR</b>	\$ 3,243,072	\$ 2,701,434



# **FORT EDMONTON FOUNDATION**

## **Notes to Financial Statements**

**Year Ended December 31, 2020**

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### **PURPOSE AND GOVERNANCE OF THE ORGANIZATION**

#### **Purpose**

Fort Edmonton Foundation (the "Foundation") is a not-for-profit organization established to develop and promote Fort Edmonton Park in Edmonton, Alberta.

The vision of the Foundation is "to raise funds for and promote an internationally acclaimed living history experience."

The Foundation is incorporated under the laws of Alberta and is a registered charity under the Income Tax Act.

#### **Governance**

The Foundation consists of up to 50 members, the majority of whom must be residents of The City of Edmonton. Each member has a vote, and is admitted to membership by the Foundation's directors. At each annual general meeting of members the existing board of directors retires and the members elect a new board. Retiring directors are eligible for re-election. There must be between 5 and 20 directors, none of whom are remunerated. The board meets several times a year to direct the business of the Foundation. The directors must present audited annual financial statements for the Foundation at each annual general meeting of members.

## **1. SIGNIFICANT ACCOUNTING POLICIES**

#### **Basis of Presentation**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations.

#### **Revenue Recognition**

The Foundation follows the deferral method of accounting for contributions. Restricted contributions and related interest are recognized in revenue in the year in which the related expenses are incurred. Unrestricted contributions and other revenue are recognized in revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue from all other sources is included in revenue in the year in which it is received or receivable and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

#### **Government Assistance**

Government assistance for current expenses is recorded as other income. Government assistance for acquiring fixed assets is recorded as a reduction of the cost of related assets.

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# **FORT EDMONTON FOUNDATION**

## **Notes to Financial Statements**

**Year Ended December 31, 2020**

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### **1. SIGNIFICANT ACCOUNTING POLICIES *(continued)***

#### **Contributed Services**

Materials and services contributed to the Foundation are not recorded unless their fair value can be reasonably estimated. During the year, there were \$830 (2019 - \$1,798) materials received and recorded as unrestricted donations and fundraising revenue and fundraising expenses on the statement of operations.

#### **Foreign Currency Translation**

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Revenue and expenses have been translated at the average rates of exchange during the year, except for amortization, which has been translated at the same rate as the related assets.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

#### **Financial Instruments**

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

#### **Cash**

Cash is comprised of cash held with financial institutions.

#### **Equipment**

Equipment is stated at cost less accumulated amortization. Equipment is amortized over its estimated useful life at 33% using the straight-line method.

#### **Steam Railway Rolling Stock Collection**

The steam railway rolling stock collection is stated at cost. The steam railway rolling stock collection is not amortized because it is estimated to have a virtually unlimited life.

#### **Measurement Uncertainty**

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

## FORT EDMONTON FOUNDATION

### Notes to Financial Statements

Year Ended December 31, 2020

#### 2. COVID-19

In March 2020, the global pandemic caused by the COVID-19 virus required the implementation of quarantine measures by the Government of Alberta for individuals and businesses in the Edmonton and surrounding area where the Foundation operates. The date at which these measures will be lifted has not been set. The majority of funding received by the Foundation comes from individuals and businesses that have been affected by these measures. As a result, there may be a financial impact caused by the COVID-19 virus to the future operations of the Foundation which cannot be measured at this time.

The government program that has been utilized in the current year is disclosed in Note 11.

#### 3. CASH

	2020	2019
<b>Unrestricted</b>		
Cash	\$ 946,204	\$ 1,031,336
<b>Externally restricted</b>		
Current capital projects	1,188,833	\$ 791,190
Rotary Legacy Project	992,133	753,886
Casino, lottery and raffle	115,902	125,022
	<u>2,296,868</u>	<u>1,670,098</u>
	<u>3,243,072</u>	<u>\$ 2,701,434</u>

Externally restricted cash represents restricted revenue received for projects described in Note 9. Casino, lottery and raffle funds are restricted to expenses approved by the Alberta Gaming, Liquor and Cannabis Commission.

#### 4. ACCOUNTS RECEIVABLE

	2020	2019
Donations and other	\$ 200,000	\$ 5,630
Canada Emergency Wage Subsidy (Note 11)	13,075	-
Goods and services tax	2,139	724
	<u>\$ 215,214</u>	<u>\$ 6,354</u>

#### 5. LONG-TERM INVESTMENTS

	2020	2019
Invested with Edmonton Community Foundation	<u>\$ 71,288</u>	<u>\$ 68,035</u>

Long-term investments comprise funds deposited in administered funds of the Edmonton Community Foundation.

**FORT EDMONTON FOUNDATION****Notes to Financial Statements****Year Ended December 31, 2020****6. EQUIPMENT**

	Cost	Accumulated amortization	2020 Net book value	2019 Net book value
Office Equipment	\$ 17,531	\$ 14,734	\$ 2,797	\$ 6,217
Donor Wall	11,992	11,992	-	-
Software	8,995	8,995	-	-
	<b>\$ 38,518</b>	<b>\$ 35,721</b>	<b>\$ 2,797</b>	<b>\$ 6,217</b>

**7. STEAM RAILWAY ROLLING STOCK COLLECTION**

The Foundation owns a steam railway in Fort Edmonton Park called the Edmonton, Yukon & Pacific Railway, named after the first railway built in Edmonton. The steam railway comprises a locomotive and several train cars. The locomotive and train cars were originally built in the early 1900's. It is available for the public as a train ride which is included in admission to Fort Edmonton Park.

The Foundation has an agreement with the City of Edmonton not to remove any rolling stock from the park without the approval of the City and the City maintains a right of first refusal for the purchase of the stock.

**8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	2020	2019
Trade	\$ 30,253	\$ 15,978
Benefits	16,100	13,736
Vacation	12,007	15,223
Government remittances	4,563	6,224
	<b>\$ 62,923</b>	<b>\$ 51,161</b>

**9. DEFERRED CONTRIBUTIONS RELATED TO OPERATIONS AND PARK DEVELOPMENT**

Deferred contributions represent resources externally restricted by donors for the following:

	2020	2019
Park development - Capital Projects	\$ 1,254,735	\$ 866,212
Park development - Rotary Legacy Project	992,133	753,886
	<b>2,246,868</b>	<b>1,620,098</b>
Operations	50,000	50,000
	<b>\$ 2,296,868</b>	<b>\$ 1,670,098</b>

**Changes in deferred contributions are as follows:**

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## FORT EDMONTON FOUNDATION

### Notes to Financial Statements

Year Ended December 31, 2020

#### 9. DEFERRED CONTRIBUTIONS RELATED TO OPERATIONS AND PARK DEVELOPMENT (continued)

Balance - beginning of year	\$ 1,670,098	\$ 1,119,237
Donations and fundraising (Note 10)	682,408	611,617
Interest received	3	330
Recognized as revenue	(55,641)	(61,086)
Balance - end of year	<u>\$ 2,296,868</u>	<u>\$ 1,670,098</u>

#### 10. DONATIONS AND FUNDRAISING

Gross donations and fundraising by the Foundation was comprised of the following for the year-ending December 31:

	2020	2019
Donations	\$ 1,001,094	\$ 834,569
Casino and raffle	95,960	84,681
Events	60,113	170,702
Sponsorships	4,150	9,400
Programs	-	70,780
Gross funds	1,161,317	1,170,132
Allocated to deferred contributions related to operations and park development	(682,408)	(611,617)
Unrestricted donations and fundraising	<u>\$ 478,909</u>	<u>\$ 558,515</u>

#### 11. OTHER INCOME

##### Government Assistance

The corporation has been approved for the Canada Emergency Wage Subsidy in the amount of \$80,828 which has been credited to the income statement as other income. As at December 31, 2020, \$67,753 had been received and \$13,075 was recorded as accounts receivable in Note 4.

#### 12. NET ASSETS

##### Externally Restricted

The disposal of the steam railway rolling stock is restricted by the City of Edmonton. As a result, net assets equal to the net book value of the steam railway rolling stock are externally restricted.

##### Restricted for Endowment

Net assets restricted for endowment purposes is subject to externally imposed restrictions stipulating that the resources be maintained permanently with an annual maximum 5 percent encroachment on capital.

##### Unrestricted

Unrestricted funds are available for use by the Board for future operations and capital projects.

## FORT EDMONTON FOUNDATION

### Notes to Financial Statements

Year Ended December 31, 2020

#### 13. PARK DEVELOPMENT EXPENDITURES

Funds raised by the Foundation and spent on park development over the past 20 years are as follows:

Midway and Exhibition	\$ 4,102,459
Hotel Selkirk	3,964,121
Blatchford Aviation Hanger Kitchen	2,178,720
Blatchford Field Aviation Hangar	275,460
1905 Street	227,909
Capitol Theatre	200,000
Indigenous Peoples Experience	134,986
1920 Street	66,301
Rotary Legacy Project	59,224
Other	51,799
	<u>\$ 11,260,979</u>

#### 14. SUMMARY OF EXTERNALLY RESTRICTED ACCOUNTS

The following is a summary of the externally restricted assets and liabilities included on the Statement of Financial Position:

	2020	2019
<b>Assets</b>		
Cash	<u>\$ 2,296,868</u>	<u>\$ 1,670,098</u>
<b>Liabilities</b>		
Deferred contributions related to operations and park development	<u>\$ 2,296,868</u>	<u>\$ 1,670,098</u>

#### 15. FINANCIAL INSTRUMENTS

The Foundation is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Foundation's risk exposure and concentration as of December 31, 2020.

##### Credit Risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Foundation's financial instruments that are exposed to credit risk are primarily cash and short-term deposits and accounts receivable. The Foundation maintains its cash and short-term deposits with a major financial institution. Accounts receivable are principally with government entities.

##### Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Foundation manages exposure through its normal operating and financing activities. The Foundation is exposed to interest rate risk primarily through its cash and short-term deposits.

**FORT EDMONTON FOUNDATION**

**Notes to Financial Statements**

**Year Ended December 31, 2020**

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**16. ADDITIONAL INFORMATION TO COMPLY WITH THE DISCLOSURE REQUIREMENT OF THE CHARITABLE FUNDRAISING ACT AND REGULATION**

Gross contributions received were \$1,148,192 (2019 - \$1,170,131).

Gross contributions received were used for park development.

There were 2 employees (2019 - 2 employee) whose principal duties involved fundraising. The total amount paid as remuneration was \$185,275 (2019 - \$178,500).

**17. COMPARATIVE FIGURES**

Some of the comparative figures have been reclassified to conform to the current year's presentation.